

A model for scheduling and staffing multiple projects with a multi-skilled workforce organized in teams

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DEMO TIME!
EXCELLENT!

Motivation

(Business) Motivation

- Current solution is combination of heuristic search and Simplex
- Provide 'better' schedules to our customers
- ... if that is even possible

Problem Decomposition

Scrum Teams Scheduling Problem

Schedule a set of stories for a set of teams working with Scrum sprints leaving out releases and epics.

Kanban Teams Scheduling Problem

As above but with the teams working in Kanban mode.

Sprint Assignment Problem

Assign a set of activities to a set of resource within a single sprint.

Input

Input

We are given the following:

- a set of skills $s \in \mathcal{S}$
- a set of resources $r \in \mathcal{R}$
- resource presence p_r
- a set of skills for every resource $\mathcal{S}_r \subseteq \mathcal{S}$
- a set of activities $a \in \mathcal{A}$
- the activity demands d_{as}
- the resource limitation l_a

Problem Variants

Sprint Assignment Feasibility Problem

Find a feasible assignment.

Sprint Assignment Overbooking Problem

Allow overbooking resources in order to get all activities done - minimize overbooked work.

Sprint Assignment Selection Problem

Assign a weight to the activities and decide whether or not to implement them - maximize weight of selected activities.

Sprint Assignment Feasibility Problem

$$\begin{aligned}
 & \min && C \\
 \text{s.t.} & && \sum_{a \in \mathcal{A}} \sum_{s \in \mathcal{S}} X_{ars} \leq p_r && r \in \mathcal{R} \\
 & && \sum_{r \in \mathcal{R}} X_{ars} = d_{as} && a \in \mathcal{A}, s \in \mathcal{S}_a \\
 & && \sum_{s \in \mathcal{S}} X_{ars} \leq Y_{ar} \cdot M && a \in \mathcal{A}, r \in \mathcal{R} \\
 & && \sum_{r \in \mathcal{R}} Y_{ar} \leq l_a && a \in \mathcal{A} \\
 & && Y_{ar} \in \{0, 1\} && a \in \mathcal{A}, r \in \mathcal{R} \\
 & && X_{ars} \in \mathbb{R}^+ && a \in \mathcal{A}, r \in \mathcal{R}, s \in \mathcal{S}
 \end{aligned} \tag{1}$$

Sprint Assignment Overbooking Problem

$$\begin{aligned}
 \min \quad & \sum_{a \in \mathcal{A}} \sum_{r \in \mathcal{R}} \sum_{s \in \mathcal{S}} X_{ars}^+ \\
 \text{s.t.} \quad & \sum_{a \in \mathcal{A}} \sum_{s \in \mathcal{S}} X_{arst} \leq p_r \quad r \in \mathcal{R} \\
 & \sum_{r \in \mathcal{R}} X_{ars} + X_{ars}^+ = d_{as} \quad a \in \mathcal{A}, s \in \mathcal{S}_a \\
 & \sum_{s \in \mathcal{S}} X_{ars} + X_{ars}^+ \leq Y_{ar} \cdot M \quad a \in \mathcal{A}, r \in \mathcal{R} \quad (2) \\
 & \sum_{r \in \mathcal{R}} Y_{ar} \leq l_a \quad a \in \mathcal{A} \\
 & Y_{ar} \in \{0, 1\} \quad a \in \mathcal{A}, r \in \mathcal{R} \\
 & X_{ars} \in \mathbb{R}^+ \quad a \in \mathcal{A}, r \in \mathcal{R}, s \in \mathcal{S} \\
 & X_{ars}^+ \in \mathbb{R}^+ \quad a \in \mathcal{A}, r \in \mathcal{R}, s \in \mathcal{S}
 \end{aligned}$$

Sprint Assignment Selection Problem

$$\begin{aligned}
\max \quad & \sum_{a \in \mathcal{A}} Y_{ab} \cdot w_a \\
\text{s.t.} \quad & \sum_{a \in \mathcal{A}} \sum_{s \in \mathcal{S}} X_{ars} \leq p_r && r \in \mathcal{R} \\
& \sum_{r \in \mathcal{R}} X_{ars} = Y_{ab} \cdot d_{as} && a \in \mathcal{A}, s \in \mathcal{S}_a \\
& \sum_{s \in \mathcal{S}} X_{ars} \leq Y_{ar} \cdot M && a \in \mathcal{A}, r \in \mathcal{R} \quad (3) \\
& \sum_{r \in \mathcal{R}} Y_{ar} \leq l_a && a \in \mathcal{A} \\
& Y_{ab} \in \{0, 1\} && a \in \mathcal{A} \\
& Y_{ar} \in \{0, 1\} && a \in \mathcal{A}, r \in \mathcal{R} \\
& X_{ars} \in \mathbb{R}^+ && a \in \mathcal{A}, r \in \mathcal{R}, s \in \mathcal{S}
\end{aligned}$$

Results

Experiment setup

Schedule 1000 activities for 50 resources with 5 skills in 100 randomly generated instances:

- Activity demands: randomly from $[0, \dots, 5]$
- Resource presences: randomly from $[0, \dots, 100]$
- Resource skills randomized uniformly

Runtime Results

[ms]	Feasibility	Overbook	Selection
mean	4257	5453	10163
stdDev	540	349	15379
median	4154	5354	5765

Future Work

Next Steps:

- Explain why MILP works so well.
- Compare with heuristic.
- Extend model with sequence of sprints.